Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047 2011

| nten | nal Rever | nue Service | | | The organi | zation may r | nave to use | a copy of the | nis return to satisfy s | state r | еропілі | g requi | reme | nts. | | inspect | (on |
|--------------------------------|--------------|---|---|--|-------------------|--------------------|-----------------|-----------------|---------------------------------------|-------------------|-------------|-----------------------|-----------|-------------|-----------------|---------------------------------------|---|
| Δ | For th | e 2011 c | alendar y | year, or ta | ax year be | ginning 1 | 0/01/ | 11 , and | ending 09/3 | 0/1 | .2 | | | | | | |
| 3 (| Check if a | policable: | C Name of | f organization |) | | | | | | | | D | Emplo | yer identifi | cation num | ber |
| \neg | Address o | hange | | | GR | AND RAP | IDS AR | r Museu | м | | | | 1 | | | | |
| \equiv | Name cha | 2000 | Doing B | lusiness As | | | | | | | | | 1 | 38- | 1387 | 136 | |
| \equiv | | | Number | r and street (o | r P.O. box if n | nail is not delive | red to street a | ddress) | | | Room/su | ite | E | Teleph | one numbe | r | |
| <u>ا</u> لے | Initial retu | m | 101 | MONRO | E CENT | ER | | | | | | | | 616 | -831 | -290 | 4 |
| | Terminate | ed | City or to | lown, state or | country, and | ZiP + 4 | | | | | | | T | | | | |
| \neg | Amended | retum | GRAN | ND RAP | IDS | | MI | 49503 | | | | | G G | Gross rece | ints \$ | 4,11 | 8,758 |
| = | - | 1 | | | f principal offic | cer. | | | | | | | | | | | |
| <u></u> | Applicatio | n pending | RAN | IDY VA | INA NA | WERP | | | | | H(a) | Is this a | group r | etum for a | effiliates? | Yes | X No |
| | | | F | | ROE CE | | | | | | H(b) | Are all a | ffiliates | s include | d? | Yes | No |
| | | | | ND RA | | | 1M | I 4950 | 0.3 | | `` | | | | . (see instru | ctions) | _ |
| | Tay ava | mpt status: | | 501(c)(3) | 501(c) | / \ 4 | (insert no.) | | (a)(1) or 527 | | 1 | | | | | | |
| | Website | | | | EUMGR | | (insert no.) | 4347 | (4)(1) 01 527 | | 1 2/01 | Group e | wamnt | ion numb | | | |
| | | | | orporation | 1 7 | 7 | Other > | | | ار ، ا | ear of form | | | | | f legal domic | ile: MI |
| | art I | organization: | | | Trust | Association | Other | | | <u> </u> | ear or ronn | iagon: - | | <u> </u> | W 2006 | n legal bonnic | 198; Z-1_I |
| 88.0 | T | | ımmary | | | | | | | | | | | | | | |
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| 9 | | | | | ,,,,,,,,,,, | | | | ES AND BACK | | <i></i> . | | | | | <i></i> | |
| Activities & Governance | | | | ES THR | OUGH I | NTERACT | ION WI | TH AUTH | ENTIC WORKS | OF | ART | OF T | HE | FINE | ST | • • • • • • • • • • • • • • • • • • • | |
| Ę. | , | QUAL | | | | .,,,,,,,,,, | | , , | | | | | | | | | |
| Š | 2 | Check thi | is box 🕨 | if the | organizatio | n discontinu | ed its oper | ations or dis | posed of more than | 25% | of its no | et asse | ts. | | | | |
| 8 | 3 | Number o | of voting n | members o | of the gove | rning body (l | Part VI, line | a 1a) | | | | | | 3 | 20 | | |
| S | 4 | Number o | of indeper | ndent votin | ng member | s of the gove | erning body | (Part VI, lin | ie 1b) | | , | | | 4 | 20 | | |
| Ę | 5 | Total nun | nber of inc | dividuals e | mploved ir | calendar ve | ear 2011 (F | art V. line 2 | a) | | | | | 5 | 90 | | |
| Ġ | | Total number of individuals employed in calendar year 2011 (Part V, line 2a) Total number of volunteers (estimate if necessary) | | | | | | | | | | 6 | 408 | | | | |
| ⋖ | | | | | | | ump (C) lii | ne 12 | · · · · · · · · · · · · · · · · · · · | | | | • • • | 7a | | 272 | ,140 |
| | | | | | | | | | | | | | | 7b | | | 0 |
| | - 5 | ivet uniei | aleg busi | iless taxar | JIE INCOME | HOIH FORM S | 750-1, 11116 | 04 | | T | | Prior Y | | 15 | (| Current Yea | r |
| Revenue | 8 | Contribut | ions and | grants (Pa | rt VIII, line | 1h) | | | <i>.</i> | Γ | | 3,79 | 7, | 136 | | 3,233 | ,779 |
| | | | | | | 0-1 | | | | - 1 | | 1,62 | | | | | ,429 |
| Š | | | Program service revenue (Part VIII, line 2g) 1,62 1,62 1,62 1,62 | | | | | | | | | 228 | | | ,402 | | |
| 8 | | | | | | | | | · · · · · · · · · · · · · · · · · · · | | | 17 | | 684 | | | ,354 |
| | | | | | | | | | | | | 5,59 | | | | 3,737 | |
| | | | | | | | | | ine 12) | | | <i>J</i> , <i>J</i> , | | 0 | | ,,,,,, | , 504 |
| | | | | imilar amounts paid (Part IX, column (A), lines 1–3) I to or for members (Part IX, column (A), line 4) | | | | | | | | | | 0 | | | |
| | | | | | | | | | | | | 1,27 | 777 | • | | 1 471 | |
| nses | | | | | | | | ımn (A), line | s 5–10) | ├ | | _, | | | | L,471 | |
| Sua | 16a | | | _ | | column (A), I | | | 547,006 | | | | | 0 | | | 0 |
| Exper | b | | - | , . | | lumn (D), lin | | | 547,006 | 🏻 | | | | | | | |
| ш | 1 " | | | | , , | nes 11a-11d | | | | | | 6,70 | | | | 4,671 | |
| | | | | | | | | | | L | | 7,97 | | | | 6,143 | |
| | 19 | Revenue | less expe | enses. Sut | btract line | 18 from line | 12 | | | | | 2,38 | | | | 2,405 | |
| Net Assets or Find Balances | 2 | | | | | | | | | - | | ing of Cu | | | | End of Year | |
| Set | 20 | Total ass | ets (Part | X, line 16) | | | | | | - | | 7,19 | | | | 4,333 | |
| * E | 21 | Total liab | ilities (Pa | rt X, line 2 | 6) | , . , | . , | | | - | | 0,51 | | | | | ,283 |
| | | | | | . Subtract I | ine 21 from I | ine 20 | | | | 6 | 6,68 | 3O, | 264 | 64 | 4,275 | ,222 |
| ₩P | 'art II | Si | gnature | e Block | | | | | | | | | | | | | |
| | | | | | | | | | g schedules and stater | | | | of my | knowle | dge and b | elief, it is | |
| U) | ue, corre | ect, and co | omplete. U | eciaration o | r preparer (c | other than offic | er) is based | on all intorma | ation of which prepare | r nas a | iny know | neage. | | | · · · · | | |
| | |) - | | £4. | LL | |) | | | | | | | K | 17/5 | W 5 | |
| Sig | gn | 7 8 | Signature of officer | | | | | | | | | Date | | | | | |
| He | re | A . | RANI | IAV YC | TIMA V | VERP | | | CFC |) | | | | | | | |
| _ | | 100 | Type or print | l name and titi | ie | | $\overline{}$ | | | | | | | | | | |
| | | PrintTyp | е ргерагеґѕ | s name | | | Preparers | signature | 11.1.1 | 1/ | | Date | I | Check | if ¹ | PTIN | |
| Pai | d | JENNIE | FER B. V | WOOLF | | | 100 | aux | 13 Wood | * | | 8/9 | 113 | self-en | ployed | | |
| Pre | рагег | Firm's na | | | ISEN V | ALK T | OMPSO | N & R | EAHM PC | 7 | | | Fîrm's | | | | |
| | e Only | 1 1111 3 118 | <u>-</u> | | | ADIUM / | | [| (| \mathcal{I} | | - | | | | | |
| | • | Firm's ad | ldraee k | | | DO, MI | | 9-494 | 3 | | | 1 | Phone | 2.00 | 269 | -381- | 7600 |
| Mar | v the ID | | | | | shown abov | | | | | | | THOR | » (1U. | | X Yes | |
| | | | 11110 1011 | ****** UT1 | - propuloi | CHICATIN GOOV | ~ . (UUU III) | 40001107 | | | | | | | | 1 U J | 1 1140 |

| Part III | |
|----------|---|
| 4 Delete | Check if Schedule O contains a response to any question in this Part III |
| | describe the organization's mission: ROVIDE A PLACE WHERE PEOPLE OF ALL AGES AND BACKGROUNDS CAN ENRICH |
| | R LIVES THROUGH INTERACTION WITH AUTHENTIC WORKS OF ART OF THE FINEST |
| | ······································ |
| QUAL | ITY. |
| 2 Did th | e organization undertake any significant program services during the year which were not listed on the |
| prior I | orm 990 or 990-EZ? |
| If "Ye: | s," describe these new services on Schedule O. |
| 3 Did th | e organization cease conducting, or make significant changes in how it conducts, any program |
| servic | es? Yes X No |
| If "Ye | ," describe these changes on Schedule O. |
| 4 Descr | be the organization's program service accomplishments for each of its three largest program services, as measured by |
| exper | ses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of |
| grants | and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a (Code | :) (Expenses \$ 194,074 including grants of \$) (Revenue \$ |
| | CHENBERG - IN CONTEXT, AT GEMINI, SYNAPSIS SHUFFLE |
| | RT RAUSCHENBERG WAS ONE OF THE MOST IMPORTANT AMERICAN ARTIST OF THE |
| | FIETH CENTURY, THIS TRIO OF EXHIBITIONS HIGHLIGHTS HIS WORK AS A |
| PATN | TER, SCULPTOR, DRAFTSMAN, PHOTOGRAPHER, PERFORMANCE ARTIST, |
| CHOR | EOGRAPHER, THEATER DESIGNER, AND PRINTMAKER. THE PRESENTATION OF |
| | PSIS SHUFFLE OFFERED A RARE OPPORTUNITY TO SEE THIS EXTRAORDINARY WORK |
| | RT IN THE MIDWEST. ONLY TWO OTHER CITIES WORLDWIDE HAVE OFFERED THIS |
| | BITION: NEW YORK AND PARIS. THIS EXHIBITION INCLUDED AN INTERACTIVE |
| | ERY THAT ALLOWED FOR THE GUEST TO HAVE THE EXPERIENCE OF SHUFFLING |
| | LER VERSION OF THE 52 PANELS IN THE SYNAPSIS SHUFFLE EXHIBITION DURING |
| | R VISIT TO CREATE THEIR OWN MINI EXHIBITION. |
| | N. 11011 10 Oldsid Hillin Old Mill Hillington. |
| 4b (Code | ********** * * * * * * * * * * * * * * * |
| ARTP | ······································ |
| | EXHIBITION FEATURES A THOUGHT-PROVOKING AND DIVERSE ARRAY OF WORKS BY |
| ARTI | STS OF TODAY. IMMERSE YOURSELF IN THE UNIQUE AND INNOVATIVE SETTING OF |
| THE | ART MUSEUM'S GALLERIES, WHICH WILL BE TRANSFORMED BY THE SELECTIONS. |
| | YOUR VOICE TO THIS UNIQUE EXHIBITION EXPERIENCE BY CASTING YOUR VOTE |
| | THE TOP-RANKED WORKS OF ART. THIS EXHIBITION IS PRESENTED IN |
| CONJ | UNCTION WITH ARTPRIZE A RADICALLY OPEN, INDEPENDENTLY ORGANIZED |
| INTE | RNATIONAL ART COMPETITION WITH THE TOP PRIZE DECIDED ENTIRELY BY THE |
| PUBL | IC VOTE. FOR 19 DAYS, THREE SQUARE MILES OF DOWNTOWN GRAND RAPIDS, |
| MICH | IGAN BECOME AN OPEN PLAYING FIELD WHERE ANYONE CAN FIND A VOICE IN THE |
| CONV | ERSATION ABOUT WHAT IS ART AND WHY IT MATTERS. |
| 4c (Code | :)(Expenses \$ 31,686 including grants of \$)(Revenue \$ INGTON COLESCOTT: CABARET, COMEDY, & SATIRE |
| WARR | INGTON COLESCOTT: CABARET, COMEDY, & SATIRE |
| FOR | MORE THAN SIXTY YEARS, WARRINGTON COLESCOTT HAS TRAINED HIS BRILLIANT |
| ARTI | STIC EYE ON THE FASHIONS AND FOIBLES OF HUMAN BEHAVIOR, LIVING AND |
| WORK | ING IN WISCONSIN, COLESCOTT IS THE PREMIER SATIRICAL PRINTMAKER WORKING |
| IN T | HE UNITED STATES. IN THE TRADITION OF WILLIAM HOGARTH, HONORE' |
| DAUM | IER, AND GEORGE GROSZ, HE EMPLOYS HIS SHARP WIT AND VIVID IMAGINATION |
| TO I | NTERPRET CONTEMPORARY AND HISTORICAL EVENTS. THE ART EXHIBITION |
| CONV | EYS COLESCOTT'S ADMITTED FASCINATION WITH "THAT BLACK ZONE BETWEEN |
| TRAG | EDY AND HIGH COMEDY, WHERE A LITTLE PULL OR PUSH ONE WAY OR THE OTHER |
| CAN | FRANSMUTE SCREAMS INTO LAUGHTER." |
| ***** | |
| 4d Other | program services. (Describe in Schedule O.) |
| (Expe | nses \$ 3,858,387 including grants of \$) (Revenue \$ |
| 4e Total | program service expenses▶ 4,126,902 |

Checklist of Required Schedules Part IV Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 X 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I X 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II X Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, X Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If X "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 X Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," X 8 complete Schedule D, Part III Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes." X complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 11a X Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII X 11b c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII X 110 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d X Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X X 110 Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X Schedule D, Parts XI, XII, and XIII 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if X the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 12b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E X 13 13 14a Did the organization maintain an office, employees, or agents outside of the United States? X 14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV X 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any X organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance 16 to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV x 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Part IX. column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) X 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on 18 Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 X Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? х 19 If "Yes," complete Schedule G, Part III Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to any government or organization X in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States 22 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 x 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated X employees? If "Yes," complete Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25 X 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? X Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X 25a Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I X 25b 26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or X disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II 26 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a X A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete X Schedule L, Part IV 28b An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV X 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M X 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M X 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 Part I X 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 complete Schedule N, Part II х 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Х 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 34 Did the organization have a controlled entity within the meaning of section 512(b)(13)? X Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 X 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable 36 related organization? If "Yes," complete Schedule R, Part V, line 2 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, X 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V Yes No 16 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 0 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? х 3a 3a If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O X 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the 6a organization solicit any contributions that were not tax deductible? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? X If "Yes." did the organization notify the donor of the value of the goods or services provided? X 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? X 7¢ If "Yes," indicate the number of Forms 8282 filed during the year 7d 7e X Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? 9a Did the organization make a distribution to a donor, donor advisor, or related person? 10 Section 501(c)(7) organizations.Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations.Enter: Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts.is the organization filing Form 990 in lieu of Form 1041? 12a Section 501(c)(29) qualified nonprofit health insurance issuers. 13 is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year? Х If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b

Form 990 (2011) GRAND RAPIDS ART MUSEUM

38-1387136 Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI X Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year 20 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 20 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? X 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? X 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? х 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? X 8a Each committee with authority to act on behalf of the governing body? 8b is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No 10a Did the organization have local chapters, branches, or affiliates? X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done X 12¢ Did the organization have a written whistleblower policy? 13 X 13 Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? x If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed > Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: RANDY VAN ANTWERP 101 MONROE CENTER

GRAND RAPIDS

616-831-2904

MI 49503

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| X Check this box if neither the orga | | relate | ed or | | | ons c | ompe | nsated any current officer | , director, or trustee. | T |
|--------------------------------------|--|-----------------------------------|-----------------------|------------------------|-----------------|---------------------------------|--------|---|--|--|
| (A) Name and Title | (B) Average hours per week (describe hours for related | bo | x, uni licer a | Pos check ess pe | erson firect | than of is both or/trust | ee) | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization |
| | organizations in Schedula O) | Individual trustee or director | Institutional trustee | 7 | employee | Highest compensated employee | Dr . | | | and related organizations |
| (1) CHRIS OVERVOORDE | | | | | | | | | | |
| TRUSTEE | 2.00 | X | | | _ | | | | 0 | 0 |
| (2) DIRK HOFFIUS TRUSTEE | 2.00 | x | | | | | | | 0 | 0 |
| (3) DOUGLAS PADNOS | A0000 A0000 | | | | | | | | // // // // // // // // // // // // // | |
| TRUSTEE | 2.00 | X | | | | | | | 0 | 0 |
| (4) JASON PATER | ti maki kuntiskis | | in recent | | | | | | | |
| TRUSTEE | 2.00 | X | | | | | | | 0 | 0 |
| (5) JEFF REUSCHEL | | | | | | | | | | |
| TRUSTEE | 2.00 | X | | | | | | | 0 | 0 |
| (6) LIZBETH O'SHAUGH | | | | | | | | | | |
| TRUSTEE | 2.00 | x | | | | | | | 0 | 0 |
| (7) MARY NELSON TRUSTEE | 2.00 | x | | | | | | C | | 0 |
| (8) MEG MILLER WILLI | T | | | | | | | 10. Tu (10.550.0) | | |
| TRUSTEE | 2.00 | x | | | | | | C | 0 | 0 |
| (9) MITCHELL WATT | | | | | | | | | | *************************************** |
| PRESIDENT | 4.00 | X | | х | | | | C | 0 | 0 |
| (10) PATRICIA BETZ | | | | | | | | | | |
| VICE PRESIDENT | 2.00 | X | | X | GENERAL TO | | | C | 0 | 0 |
| (11) SAM CUMMINGS | | | | | | | | | | |
| TRUSTEE | 2.00 | X | | . 3 | | | | C | 0 | 0 |
| (12) TONY LAWRENCE | | | | | | | | -2/2 | 1 | |
| SECRETARY/TREASURER | 4.00 | X | | X | | | | | 0 | 0 |
| (13) TAMARA BAILEY | | | | | | | \neg | | | *** |
| TRUSTEE | 2.00 | x | | | | | | C | 0 | 0 |
| (14) TRACEY BRAME | | | | - 6 | | | T | | | |
| TRUSTEE | 2.00 | x | | 100 | | | | C | 0 | 0 |

| Part VII Section A. Officers | , Directors, Tru | istee | s, K | ey E | mpl | oye | es, | and Highest Compensated | Employee(continued) | ragor |
|--|--|-----------------------------------|-----------------------|------------------------|--------------|------------------------------|-------------|---|---|--|
| (A) Name and title | (B) Average hours per week (describe hours for | bo | x, uni | Pos check ess pe | noan | than dis both | n an | from | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation |
| | related organizations in Schedule O) | Individual trustee or director | institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | (44-51 (033-141/2C)) | from the organization and related organizations |
| (15) RICK DEVOS TRUSTEE | 2.00 | х | | | | | | 0 | 0 | 0 |
| (16) ROBERT KOENEN TRUSTEE | 2.00 | x | | | | | | 0 | 0 | 0 |
| (17) JANE BOYLES MEII TRUSTEE | | x | | | | | | 0 | 0 | 0 |
| (18) ROGER REHKOPF TRUSTEE | 2.00 | x | | | | | | o | 0 | 0 |
| (19) KURT HASSBERGER TRUSTEE | 2.00 | x | | | | | | o | 0 | 0 |
| (20) MARILYN CRAWFORD TRUSTEE | 2.00 | x | | | | | | o | 0 | 0 |
| (21) MARK WASSINK TRUSTEE | 2.00 | x | | | | | | o | 0 | 0 |
| (22) EDDIE TADLOCK TRUSTEE | 2.00 | x | | | | | 840400 | 0 | 0 | 0 |
| (23) RANDY VAN ANTWER INTERIM DIRECTOR | 40.00 | | | | | x | | 118,055 | 0 | 15,792 |
| (24) | | | | | | | | | | |
| (25) | | | | | | | | | ************************************** | |
| 1b Sub-total | | | | | | | | 118,055 | 100 T T T T T T T T T T T T T T T T T T | 15,792 |
| d Total (add lines 1b and 1c). | | | | | | | • | 118,055 | | 15,792 |
| 2 Total number of individuals (inc reportable compensation from t | | | to th | ose l | istec | i abo | ve) |) who received more than \$10 | 00,000 in | |
| 3 Did the organization list any for employee on line 1a? If "Yes," of | mer officer, direc | ctor, | or tru | ustee | , key | y em idual | ploy | | | Yes No |
| 4 For any individual listed on line organization and related organi individual | 1a, is the sum of | frep | ortab | le co | mpe | nsat | ion | and other compensation from | n the | 4 X |
| 5 Did any person listed on line 1a for services rendered to the org | receive or accru anization? If "Ye | ue co | mpe | nsati ete S | on fr | om a | any J fo | unrelated organization or ind or such person | ivìdual | |
| Section B. Independent Contract Complete this table for your five | | neate | d inc | lene | nden | d cor | ntra | refers that received more than | \$100,000 of | |
| compensation from the organiza | ation. Report cor | npen | satio | n for | the | cale | nda | ar year ending with or within th | ne organization's tax year. | (C) |
| U.S SECURITY ASSOCIA | business eddress TES, INC. | | | 1 | 20 | вох | \$ 5 | Descripti 931703 | (B) on of services | (C) Compensation |
| ATLANTA THE DIANA CELEBRATION | | . 3 | 11 | | 101 | 45 | - | SECURITY HILPP PARKWAY UNI | m p | 342,414 |
| STREETSBORO | OH | 4 | 42 | 41 | | | Ŀ | INSTALL & DISP | | 302,975 |
| APPLAUSE BANQUETS & GRAND RAPIDS | MI | 4 | 95 | 12 | | | : | OADMOOR SE LABOR BEVERAGE | | 142,358 |
| ANDY J. EGAN COMPANY GRAND RAPIDS | , INC. MI | 4 | 95 | | 200 | 1 7 | | LDORF, SUITE 200 LABOR MAINT | F 97 | 127,193 |
| | | | | | | | | | | |
| 2 Total number of independent or received more than \$100,000 or | | | | | | | | e listed above) who | 4 | |

| For | n 990 | (2011) GRAND RAPID | SA | RT MUSEUM | | Page 9 | | |
|---|------------|--|---|--|---|--|---|---|
| | irt V | | | | | 38-1387136 | | |
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| ងង | 1a | Federated campaigns | 1a | | | | | |
| Contributions, Giffs, Grants and Other Similar Amounts | b | Membership dues | 1b | 276,57 | 7 | | | |
| O.E. | c | Fundraising events | 1c | 163,65 | — 1000000000000000000000000000000000000 | | | |
| #in | d | Related organizations | 1d | | | | | |
| O,E | e | Government grants (contributions) | 1e | 12,00 | ō | | | |
| Sis | f | All other contributions, gifts, grants, | 10 | | | | | |
| ig Se | | and similar amounts not included above | 1f | 2,781,55 | 1 | | | |
| Ē | a | Noncash contributions included in lines 1a- | | | 100000000000000000000000000000000000000 | | | |
| 200 | h | Total. Add lines 1a-1f | | \$ | 3,233,779 | | | |
| <u>a</u> | | | | Busn. Code | \$15500000000000000000000000000000000000 | | - | |
| ent | 2a | ADMISSIONS | | | 132,429 | 132,429 | | |
| es es | b | **************************** | | | 102/120 | 102/425 | | |
| 8 | c | ************************ | | | | **** | | |
| eZ | d | *************************************** | | | | | | |
| Program Service Revenue | u | * | | | | | | |
| g | | All other program service rever | | | | | *************************************** | |
| 6 | | | | | 122 420 | | | |
| | 3 | Total. Add lines 2a-2f | 100000000000000000000000000000000000000 | | 132,429 | | l | ı |
| | 3 | Investment income (including d | | | 20 402 | | | 00 400 |
| | | and other similar amounts) 4 Income from investment of tax-exempt bond proceed 5 Royalties | | | 28,402 | | | 28,402 |
| | 887.0 | | | | (A) | - | | |
| | Đ | | ***** | | | | | |
| | | (i) Real | 610 | (ii) Personal | _ | | | |
| | 8 | | 610 | | _ | | | |
| | 9.0 | | 711 | | 4 | | | |
| | M. Company | | 899 | | _ | | | |
| | d 7a | Construction | ****** | <u>, </u> | 97,899 | | | 97,899 |
| | 14 | sales of assets (i) Securities | | (ii) Other | 4 | | | |
| | | other than inventory | | | 4 | | | |
| | b | Less: cost or other | | | | | | |
| | | basis & sales exps. | | | | | | |
| | | Gain or (loss) | | | | | | |
| | đ | Net gain or (loss) | | > | | | | |
| Ф | 8a | Gross income from fundraising ever | its | 100 PM | | | | |
| 200 | Ü | (not including \$ 163, | 651 | | | | | |
| Š | | of contributions reported on line 1c). | | 8 | | | | |
| 2 | | See Part IV, line 18 | a | 29,60 | 0 | | | |
| Other Revenue | b | Less: direct expenses | b | 85,23 | 5 | | | |
| O | | Net income or (loss) from funds | | events | -55,635 | | | -55,635 |
| | 9a | Gross income from gaming activities | 3. | | | | | |
| | | See Part IV, line 19 | а | | | | | |
| | b | Less: direct expenses | | 1000 | | | | |
| | | Net income or (loss) from gami | | vities | | | | |
| | 633 | Gross sales of inventory, less | 1880 | | | | | |
| | | returns and allowances | а | 554,56 | 2 | | | |
| | b | Less: cost of goods sold | b | 253,84 | | | | |
| | | Net income or (loss) from sales | of inv | Constant Total | 300,714 | 28,574 | 272,140 | |
| | | Miscellaneous Revenue | | Busn. Code | Participation of the Control of the | , , , , , | | |
| | 11a | OTHER REVENUE | | | 376 | | | 376 |
| | b | | **** | | | | | 7,0 |
| | c | *************************************** | | | | | Nun. Ive | |
| | d | All other revenue | | | - Lamite and | | | |
| | e | Total Add lines 11a 11d | | N. | 376 | | | |
| | 12 | Total revenue. See instruction | | ······ | 3,737,964 | | 272,140 | 71,042 |

Form 990 (2011) GRAND RAPIDS ART MUSEUM

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| equi | ed to complete columns (B), (C), and (D). Check if Schedule O contains a response to | any question in this Part IX | | | П |
|------|---|------------------------------|------------------------|-----------------------|--------------------|
| Do | not include amounts reported on lines 6b, | (A) | (B) Program service | (C) Management and | (D) Fundraising |
| 7b, | 8b, 9b, and 10b of Part VIII. | Total expenses | expenses | general expenses | expenses |
| 1 | Grants and other assistance to governments and | | | | |
| | organizations in the U.S. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to individuals in | | | | |
| | the U.S. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | | | | |
| | U.S. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 73,234 | 18,309 | 36,616 | 18,309 |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 1,137,293 | 336,924 | 597,237 | 203,132 |
| 8 | Pension plan accruals and contributions (include | | | | |
| | section 401(k) and 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 171,984 | 45,817 | 100,116 | 26,051 |
| 10 | Payroll taxes | 89,259 | 26,805 | 46,348 | 16,106 |
| 11 | Fees for services (non-employees): | | | | |
| а | Management | | | | |
| b | Legal | | | | |
| c | Accounting | | | | |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other | 298,051 | 39,939 | 239,794 | 18,318 |
| 12 | Advertising and promotion | 77,621 | 77,621 | | • |
| 13 | Office expenses | 196,601 | 93,653 | 55,494 | 47,454 |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 1,295,962 | 1,218,205 | 51,838 | 25,919 |
| 17 | Travel | 13,616 | 6,819 | 5,290 | 1,507 |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 8,071 | 1,746 | 5,750 | 575 |
| 20 | Interest | 11,974 | | 11,974 | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 2,041,780 | 1,919,273 | 81,671 | 40,836 |
| 23 | Insurance | | | | T |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| • | above. (List miscellaneous expenses in line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | | | | |
| а | OTHER | 190,290 | 62,142 | 111,480 | 16,668 |
| b | EQUIPMENT RENTAL | 149,177 | 7,421 | 125,490 | 16,266 |
| c | PREPARTORY COSTS | 142,652 | 142,652 | | / |
| d | MEMBER PROGRAMS | 115,865 | | | 115,865 |
| e | All other expenses | 129,576 | 129,576 | | |
| 25 | Total functional expenses. Add lines 1 through 24e | 6,143,006 | 4,126,902 | 1,469,098 | 547,006 |
| 26 | Joint costs. Complete this line only if the | 5,2.5,000 | -,, | | 227,000 |
| | organization reported in column (B) joint costs | | | | |
| | from a combined educational campaign and | | | | |
| | fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720) | | | | |
| DAA | ionothing don do-z (noo odd-1 zu) | | | | Form 990 (2011 |

| Part X | Balance Sheet | | | | 780 VALVOS | |
|----------|--|---|--|-------------------|----------------|-------------|
| | | | | (A) | | (B) |
| lab. | | | | Beginning of year | | End of year |
| 1 | Cash—non-interest bearing | | N. CHARLOW CHE MENT HERE AND AND AND AND AND | 1,560,881 | 1 | 1,078,620 |
| | Savings and temporary cash investments | | | 36,846 - 25,530 | 2 | |
| 3 | Pledges and grants receivable, net | •••••• | | 1,635,065 | 3 | 1,007,384 |
| 4 | Accounts receivable, net | | | 297,767 | 4 | 520,550 |
| - 53 | Receivables from current and former officers, directors | | | | | |
| 54.57 | employees, and highest compensated employees. Con | | 100 | | | |
| | Schedule L | | | | 5 | |
| 200 | Receivables from other disqualified persons (as define | | | | | |
| | 4958(f)(1)), persons described in section 4958(c)(3)(B | | | | | |
| | employers and sponsoring organizations of section 50 | • | | | | |
| | employees' beneficiary organizations (see instructions | | | | 6 | |
| 7 | Notes and loans receivable, net | <i>,</i> | | | 7 | |
| 8 | Inventories for sale or use | | | 102,749 | 8 | 108,286 |
| 9 | Prepaid expenses and deferred charges | ••••••• | ······ | 120,364 | | 154,943 |
| 100 | Land, buildings, and equipment: cost or | | | 120,004 | | 134,343 |
| | | 100 | 82,455,051 | | | |
| h | other basis. Complete Part VI of Schedule D Less: accumulated depreciation | 10a | 11,187,586 | 73,306,712 | 10c | 71,267,465 |
| | 1 | | 13,300,112 | 11 | 71,201,403 | |
| | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 131,320 | | 153,813 | |
| 13 | Investments—other securities. See Part IV, line 11 | | 131,320 | 12 | 133,613 | |
| 14 | Investments—program-related, See Part IV, line 11 | | | 13 | | |
| 14 | Intangible assets | | | 42,444 | 14 | 42,444 |
| 15 16 | Other assets. See Part IV, line 11 | | 77,197,302 | 15 | 74,333,505 | |
| | Total assets. Add lines 1 through 15 (must equal line | | 463,393 | 16 | 14,333,303 | |
| 17 | Accounts payable and accrued expenses | | 403,393 | | 496,021 | |
| 18 | Grants payable | | | 18 | | |
| 19 | Deferred revenue | | | 10 000 000 | 19 | 0 500 000 |
| | Tax-exempt bond liabilities | | | 10,000,000 | 20 | 9,500,000 |
| | Escrow or custodial account liability. Complete Part IV | | D | | 21 | |
| | Payables to current and former officers, directors, trus | | | | | |
| | employees, highest compensated employees, and dis- | qualified pers | ons. | | | |
| | Complete Part II of Schedule L. | | | 0.005 | 22 | n 400 |
| | Secured mortgages and notes payable to unrelated th | | | 8,985 | 23 | 7,409 |
| | Unsecured notes and loans payable to unrelated third | | | - | 24 | |
| V:00045 | Other liabilities (including federal income tax, payables | | N 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | | |
| | parties, and other liabilities not included on lines 17-24 | | 8579520 | | and the second | |
| | of Schedule D | •••••• | | 44,660 | 25 | 54,853 |
| 26 | Total liabilities. Add lines 17 through 25 | [88] | | 10,517,038 | 26 | 10,058,283 |
| | Organizations that follow SFAS 117, check here | X and co | omplete | | | |
| | lines 27 through 29, and lines 33 and 34. | | | | | |
| | Unrestricted net assets | | | 63,732,284 | 27 | 62,106,659 |
| 28 | Temporarily restricted net assets | | .,,,,,,,, | 2,947,980 | 28 | 2,168,563 |
| 29 | Permanently restricted net assets | | | 29 | | |
| | Organizations that do not follow SFAS 117, chec | and | | | | |
| | complete lines 30 through 34. | | | | | |
| | Capital stock or trust principal, or current funds | | | 30 | | |
| | Paid-in or capital surplus, or land, building, or equipme | | *** | 31 | | |
| | Retained earnings, endowment, accumulated income, | | 55 - 5/350000 | 32 | | |
| | 2_3_0_0 1 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | [| 66,680,264 | 33 | 64,275,222 | |
| 34 | Total liabilities and net assets/fund balances | | | 77,197,302 | 34 | 74,333,505 |

Form 990 (2011)

| Forn | 1 990 (2011) GRAND RAPIDS ART MUSEUM 38-1387136 | | | Page | a 12 |
|--------------|--|-------------------------|-------|----------|---------|
| Pa | art XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response to any question in this Part XI. | | | | П |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 3,73 | 7,9 | 64 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 6,14 | 3,0 | 06 |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | -2,40 | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 66,68 | 0,2 | 64 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | | | - |
| 6 | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, | | | | |
| ******** | column (B)) | 6 | 64,27 | 5,2 | 22 |
| Pe | art XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | | |
| 1 2a b | Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Were the organization's financial statements compiled or reviewed by an independent accountant? Were the organization's financial statements audited by an independent accountant? | | 2a | | No X |
| | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight | • • • • • • • • • | 2b | <u>^</u> | — |
| · | of the guidit review or considering of the financial statement, and add the financial statement and the financ | | | x | |
| 4 | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were | • • • • • • • • • | 2c | ^ | |
| u | issued on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in | | | ***** | 20000 |
| | the Single Audit Act and OMB Circular A-133? | | 3a | | x |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the | · · · · · · · · · · · · | | \dashv | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | 1 | |
| | The state of the s | | | 990 | (2011) |

| Form 8868 (R | ev. 1-2012) | | | | | Page 2 |
|--|--|-------------------------------|---|------------|-------------------------|----------------|
| If you are | filing for an Additional (Not Automatic) 3-Month E | Extension, co | omplete only Part II and check this box | | CROSONCE - SMIT- III | Page 2 ▶ X |
| Note. Only co | mplete Part II if you have already been granted an a | automatic 3-n | nonth extension on a previously filed Fo | m 8868. | | |
| If you are | filing for an Automatic 3-Month Extension, comp | lete only Par | t I (on page 1). | | | |
| Part II | Additional (Not Automatic) 3-Month E | | | o copie: | s needed). | |
| | | | | | ing number, see | instructions |
| Type or | Name of exempt organization or other filer, see in | structions. | | | yer identification num | |
| print | | | | Linpio | yer identification from | ibel (Elly) of |
| | GRAND RAPIDS ART MUSEUM | | | X 38 | -1387136 | |
| File by the due date for | Number, street, and room or suite no. If a P.O. bo | ox. see instru | ctions. | 7 CARSE | security number (SS | N/\ |
| filing your | 101 MONROE CENTER | * | | | dicting number (oc | 14 |
| return. See | City, town or post office, state, and ZIP code. For | a foreign add | dress see instructions | | | |
| instructions. | | I 49503 | | | | |
| | | | | | | |
| Enter the Retu | irn code for the return that this application is for (file | a separate a | application for each return) | | | 01 |
| | the state of the s | o coparato c | pphoadon for east retain, | | | |
| Application | (CONTRACTOR OF THE CONTRACTOR | Return | Application | | ······ | Return |
| ls For | | Code | Is For | | | |
| Form 990 | | 01 | 15 1 01 | | | Code |
| Form 990-B | L | 02 | Form 1041-A | | | 00 |
| Form 990-E | | 01 | Form 4720 | | | 08 |
| Form 990-P | - 1777 - | 04 | Form 5227 | - 1 | | 09 |
| | (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 10 |
| | (trust other than above) | 06 | Form 8870 | ~~~ | | 11 |
| | | | | *** | | 12 |
| STOPI Do not | t complete Part II if you were not already granted | d an automai | ic 3-month extension on a previous! | y filed Fo | rm 8868. | |
| If the orga If this is fo for the whole of list with the na | e No. ► 616-831-2904 Inization does not have an office or place of busines or a Group Return, enter the organization's four digit group, check this box ► . If it is for parames and EINs of all members the extension is for. | Group Exem art of the grou | ed States, check this box ption Number (GEN) . If this p, check this box and | | | ▶□ |
| For cale for the tax CI CI State in ADDI | t an additional 3-month extension of time until 08 ndar year , or other tax year beginning x year entered in line 5 is for less than 12 months, change in accounting period detail why you need the extension TIONAL TIME TO FILE IS NETILE A COMPLETE AND ACCURA | g 10/0 heck reason: | 1/11 , and ending 09/30/1 Initial return Final return N ORDER TO GATHER I | | ATION NEC | CESSARY |
| | oplication is for Form 990-BL, 990-PF, 990-T, 4720, adable credits. See instructions. | or 6069, ente | er the tentative tax, less any | 8a | \$ | - |
| | oplication is for Form 990-PF, 990-T, 4720, or 6069, | enter any ref | fundable credits and | | | |
| | ed tax payments made. Include any prior year overp | | | | | |
| | paid previously with Form 8868. | | | 8b | \$ | |
| 9 NO 10 7 G | due. Subtract line 8b from line 8a. Include your pa | yment with th | is form, if required, by using EFTPS | | | - |
| | nic Federal Tax Payment System). See instructions | | | 8c | \$ | |
| | | | at ha samulate 16. D. C. | | | |
| Under penaltie knowledge and | es of perjury, I declare that I have examined this form the belief, it is true, correct, and complete, and that I a | n, including a | st be completed for Part II on accompanying schedules and statement to prepare this form. | | the best of my | |
| Signature > | | 770 | Ue ▶ | | nu k | |
| | | | | 77-27-11-1 | Date P | Q (D 4 40.55) |

(Rev. January 2012)

Application for Extension of Time To File an Exempt Organization Return

OM8 No. 1545-1709

| | Revenue Service | ▶ Filo | a soparate | application for each return. | | | | |
|--------------------------------------|--|--|----------------|--|-----------------|---------------------------------------|------------------|--|
| • If 3 | you are filing for an A | utomatic 3-Month Extension, comple | ite only Par | and check this box | | | ▶ X | |
| | | dditional (Not Automatic) 3-Month E | | | | | | |
| Do no | t complete Part II u | nlessyou have already been granted an | automatic 3 | month extension on a previously filed Fo | rm 8868. | | | |
| Electr | onic filina (e-file).Y | ou can electronically file Form 6868 if yo | u need a 3.o | anth automatic extension of time to Fig. | 6 months | lar | | |
| a corp | oration required to file | Form 990-T), or an additional (not auto | matic) 3-mon | th extension of time. You can electronic | iiv file For | 701 | | |
| 8868 t | o request an extensio | on of time to file any of the forms listed in | Part I or Par | Il with the exception of Form 8870. Info | mation | 111 | | |
| Return | for Transfers Assoc | ated With Certain Personal Benefit Cont | racts, which | must be sent to the IRS in paper format (| see | | | |
| instruc | tions). For more deta | ils on the electronic filing of this form, vis | it www.irs.go | wefile and click on e-file for Charities & | Vonprofits | • | | |
| Par | ti Automa | tia 3-Month Extension of Time. | Only sub | mit original (no copies needed). | | | | |
| A corp | oration required to file | Form 990-T and requesting an automat | tic 6-month e | xtension-check this box and complete | T. P. W. Market | | 20000 | |
| Part I c | STATE THE PARTY OF | | | The Markovaner consistence of the | | | . ▶□ | |
| | | ding 1120-C filers), partnerships, REMIC | s, and trusts | must use Form 7004 to request an exter | nsion of tir | ne | | |
| to file i | ncome tax returns. | | | | | | | |
| Turne | T Vice C | | | Enter filer | 1 (200) | ying number, se | | |
| Type | or Name or ex | kempt organization or other filer, see inst | ructions. | | Emplo | yer identification num | upet (EIN) ox | |
| print File by (1 | GRAND | RAPIDS ART MUSEUM | | | ভি ৫০ | 1 2071 26 | | |
| due date | | reet, and room or suite no. If a P.O. box. | ego (setova) | Link | | -1387136 | | |
| fling you | " 101 M | ONROE CENTER | see monden | Qits, | Social | security number (SS | N) | |
| return. S instruction | 23 | or post office, state, and ZIP code. For a | foreign addr | ess, see instructions | | · · · · · · · · · · · · · · · · · · · | | |
| | | | 4950 | | | | | |
| Cotool | ha Datum anda forth | | | | | | (7.27) | |
| entert | ne Return code for ir | e return that this application is for (file a | separate app | lication for each return) | | | 01 | |
| App | lication | | Return | n Application | | | Return | |
| is For Code Is For | | | | | | Code | | |
| Form 990 01 Form 990-T (corporation) | | | | | | 07 | | |
| | n 990-BL | | 02 | Form 1041-A | | | 80 | |
| | n 990-EZ | Annual Control of the | 01 | Form 4720 | | | 09 | |
| ********** | 1990-PF | 198-11 | 04 | Form 5227 | | | 10 | |
| | 1 990-T (sec. 401(a) | | . 05 | Form 6069 | | | 11 | |
| 1.010 | n 990-T (trust other th | RANDY VAN ANTWERP | 06 | Form 8870 | | | 12 | |
| | | 101 MONROE CENTER | | | | | | |
| • The | a hooks are in the care r | GRAND RAPIDS | | | | MI 495 | :03 | |
| 140 | o doors are in the core t | | | | | | | |
| Te | tephone No. > 6 | 16-831-2904 | FAX No | s. > | | | | |
| • Ift | he organization does | not have an office or place of business i | | States check this how | | | ▶ [7] | |
| • Ift | his is for a Group Re | turn, enter the organization's four digit Gr | roup Exempt | on Number (GEN) | Inis is | | i i local | |
| | whole group, check t | | the group, c | heck this box | | | | |
| a list w | ilh the names and El | Ns of all members the extension is for. | | | | | | |
| | | c 3-month (6 months for a corporation re | | | | | | |
| | | 3 , to file the exempt organization return | n for the orga | anization named above. The extension is | | 12 | | |
| (| or the organization's | | | | | | | |
| 1 | calendar yea | r or | | | | | | |
| 1 | . ₩ | 10/01/11 | 00/20/ | 10 | | | | |
| | | nning 10/01/11 and ending | | | | | | |
| 2 1 | | I in line 1 is for less than 12 months, cho | cx réason: | Initial return Final return | | | | |
| 3a | Change in acco | r Form 990-BL, 990-PF, 990-T, 4720, or | SOSO polar | the tentalise tay lace and | 1 | T | | |
| | nonrefundable credits | | 0009, 611101 | the tentance tex, less any | 3a | s | | |
| | | r Form 990-PF, 990-T, 4720, or 6069, er | nter any refu | ndable credits and | 24 | | | |
| | | its made. Include any prior year overpay | | | 3b | 5 | | |
| | | ct line 3b from line 3a. Include your pays | | 1-2-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1 | | | | |
| | | ederal Tax Payment System), See instruc | | | 30 | s | | |
| | | make an electronic fund withdrawal with | | 868, see Form 8453-EO and Form 8879- | | yment instructions | | |
| For Pr | | rwork Reduction Act Notice, see Ins | | | | 100 | 38 (Rev. 1-2012) | |
| DAA | • | | | | | | - | |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

GRAND RAPIDS ART MUSEUM

Employer identification number 38–1387136

| 0 | art I | Peace | on for Bublic Charity | Status (All organizations | must so | mploto f | hia nar | + \ Coo | inatri | otions | | | |
|-------|---------------|---------------------------|---|---|---|--|---|---|---|----------------|------------|-----|----|
| | | | 700770000000000000000000000000000000000 | | | | nis pai | i.) See | msut | ictions. | | | |
| | Ciga | | | it is: (For lines 1 through 11, cl | | - | * > //> | | | | | | |
| 1 | H | | | ociation of churches described in | n section | 170(0)(1)(| A)(I). | | | | | | |
| 2 | H | | cribed in section 170(b)(1)(| | | | | | | | | | |
| 3 | H | | | e organization described in sec | | | | | | | | | |
| 4 | Ш | | | in conjunction with a hospital d | escribed in | section ' | 170(b)(1 |)(A)(III). | Enter th | ne hospita | il's name, | | |
| | | city, and state | | | | | | | | | | | |
| 5 | Ш | An organizati | on operated for the benefit o | f a college or university owned | or operated | by a gove | ernmenta | al unit de | scribed | in | | | |
| | | | b)(1)(A)(iv).(Complete Part | 100 | | | | | | | | | |
| 6 | | A federal, sta | te, or local government or go | overnmental unit described in se | ection 170 | (b)(1)(A)(v | <i>(</i>). | | | | | | |
| 7 | X | An organizati | on that normally receives a s | substantial part of its support fro | m a govern | mental un | it or fron | n the ger | neral pu | iblic | | | |
| | | described in s | section 170(b)(1)(A)(vi).(Co | omplete Part II.) | | | | | | | | | |
| 8 | | A community | trust described in section 1 | 70(b)(1)(A)(vi).(Complete Part | II.) | | | | | | | | |
| 9 | | An organizati | on that normally receives: (1 |) more than 33 1/3% of its supp | ort from co | ntributions | , memb | ership fe | es, and | gross | | | |
| | | | 2 2 | pt functions—subject to certain | | | | | | 377 | | | |
| | | | | d unrelated business taxable in | 207 | 200 | | | | | | | |
| | | | |), 1975. See section 509(a)(2). | 0.750 | | 50 | | | | | | |
| 10 | | | 50 | exclusively to test for public safe | (4) | | a)(4). | | | | | | |
| 11 | П | | | exclusively for the benefit of, to | · · | | 1920 86 | carry ou | t the | | | | |
| | _ | | | ed organizations described in se | | | | | | tion | | | |
| | | | | ne type of supporting organization | | | | | | | | | |
| | | а П Туре | | c Type III-Function | | | d | | e III-Ot | her | | | |
| e | \Box | | | anization is not controlled direct | | | 126.1 | | | | | | |
| 7 | | | | r than one or more publicly supp | | | | | | | | | |
| | | or section 50! | | man one or more passing copp | Jones orga | Theodorio (| 20001100 | u 117 0001 | 011 000 | (4)(1) | | | |
| f | | | 700 A 100 A | rmination from the IRS that it is | a Tyne I T | vne II or T | vne III sav | unnortin | a | | | | |
| 50 | | | check this box | minator non die 175 that k is | a type i, t | ypo ii, oi i | ype in a | аррони | 9 | | | | |
| ~ | | | ********** | ion accepted any gift or contribu | tion from a | | | | | | | | ш |
| g | | following per | | ion accepted any gift of contribu | mon nom a | illy of the | | | | | | | |
| | | Salah lan Silan Erasan | | atala sithanalana antanathan | .416. | | J I (II) | e and | | | | T., | T |
| | | | | ntrols, either alone or together t | | | | | | | | Yes | No |
| | | (III) Delov | v, the governing body of the | supported organization? | • • • • • • • • • • • | | | | | | | | |
| | | (II) A lamily | member of a person describ | ed in (i) above? | | | | | | | 11g(ii) | | |
| 21 | | | | escribed in (i) or (ii) above? | | | | | | | [11g(iii) | | |
| n | | | | e supported organization(s). | 1 | | | | | | | | |
| (| (* O C - O C | e of supported ganization | (II) EIN | (iii) Type of organization (described on lines 1-9 | | organization isted in your | | ou notify nization in | | is the | (vII) Am | | |
| | | gorialation | | above or IRC section | 100000000000000000000000000000000000000 | document? | | of your | (i) organi | zed in the | supp | oit | |
| | | | | (see instructions) | - | | | port? | U. | S.7 | | | |
| | | - American | | | Yes | No | Yes | No | Yes | No | | | |
| (A) | | | | | | 1 | | | | | | | |
| n | | | | | | | | | | | | | |
| (B) | | | | | 1 | | | | | | | | |
| · · · | | | | | | | | - | | | | | |
| (C) | | | | | 1 | | | | | | | | |
| · · · | | | ****** | | | | | | | | | | |
| (D) | | | | | | | , | | | | | | |
| (E) | - | | | | - | | | | | | | | |
| -/ | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Tota | il | | | | | | | | | | | | |
| . 410 | | | | 1 | 2013000000000 | 4.0000000000000000000000000000000000000 | (00000000000000000000000000000000000000 | 100000000000000000000000000000000000000 | 200000000000000000000000000000000000000 | 1.000000000000 | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | | | | | | |
|--------|---|-------------------------|-----------------------|--|--|-----------|-------------------------|--|--|--|--|--|
| Cale | ndar year (or fiscal year beginning in)▶ | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total | | | | | |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 4,123,937 | 4,021,456 | 5,713,087 | 3,797,136 | 3,233,779 | 20,889,395 | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | | | | | | |
| 4 5 | Total. Add lines 1 through 3 The portion of total contributions by | 4,123,937 | 4,021,456 | 5,713,087 | 3,797,136 | 3,233,779 | 20,889,395 | | | | | |
| | each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 5 004 050 | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | *************************************** | - | 6,801,269 14,088,126 | | | | | |
| | ction B. Total Support | | I | | 1 | | 14,088,126 | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total | | | | | |
| 7 | Amounts from line 4 | 4,123,937 | 4,021,456 | 5,713,087 | 3,797,136 | 3,233,779 | 20,889,395 | | | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 440,551 | 153,446 | 71,496 | 134,552 | 168,012 | 968,057 | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | 29,976 | 29,976 | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 21,887,428 | | | | | |
| 12 | Gross receipts from related activities, etc. (| | | | | 12 | 350,050 | | | | | |
| 13 | First five years. If the Form 990 is for the | organization's first, s | second, third, fourth | , or fifth tax year a | s a section 501(c)(| | | | | | | |
| | organization, check this box and stop here | | **** | | | | ▶□ | | | | | |
| Sec | tion C. Computation of Public Su | port Percenta | ge | | | | | | | | | |
| 14 | Public support percentage for 2011 (line 6, | column (f) divided b | y line 11, column (l |)) | | 14 | 64.37% | | | | | |
| 15 | Public support percentage from 2010 Sched | dule A, Part II, line 1 | 4 | | | 15 | 48.88% | | | | | |
| 16a | 33 1/3% support test-2011. If the organization | zation did not check | the box on line 13, | and fine 14 is 33 1 | /3% or more, chec | k this | | | | | | |
| | box and stop here. The organization qualifi | | | | | | ▶ X | | | | | |
| b | 33 1/3% support test—2010.If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, | | | | | | | | | | | |
| | check this box and stop here. The organiza | ation qualifies as a p | oublicly supported of | organization | | | ▶ 🗌 | | | | | |
| 17a | 10%-facts-and-circumstances test201 | 1. If the organization | n did not check a b | ox on line 13, 16a, | or 16b, and line 14 | is | | | | | | |
| | 10% or more, and if the organization meets | | | | The state of the s | | | | | | | |
| | Part IV how the organization meets the "fac | | | DESCRIPTION OF THE PROPERTY OF | | | | | | | | |
| - 2 | organization | | | | | | | | | | | |
| b | 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line | | | | | | | | | | | |
| | 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. | | | | | | | | | | | |
| | Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly | | | | | | | | | | | |
| 40 | supported organization | | | <u>.</u> | | | ▶ ∐ | | | | | |
| 18 | Private foundation. If the organization did | not check a box on | line 13, 16a, 16b, 1 | 7a, or 17b, check | this box and see | | | | | | | |
| | instructions | | | | | | ▶ ∐ | | | | | |

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| | tion A. Public Support | DOWN SHIMSHIK - HEREIN OWNES | | WIT | | | |
|-------|--|------------------------------|-----------------------|----------------------|---|---------------------|--|
| Caler | ndar year (or fiscal year beginning in)▶ | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | 60 T CAST (1900) | |
| 6 | Total. Add lines 1 through 5 | - | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| 8 | Public support (Subtract line 7c from | | | | | | |
| Sec | line 6.) tion B. Total Support | | 1 | | | 1 | |
| Caler | idar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 9 | Amounts from line 6 | (4) 2001 | (4) 2000 | (0) 2000 | (4) 2010 | (6) 2511 | (i) rotal |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| b | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| C | Add lines 10a and 10b | | | | *************************************** | | - |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for the organization, check this box and stop here | | | | | | |
| Sec | tion C. Computation of Public Su | | | | ••••••••••••• | ******************* | |
| 15 | Public support percentage for 2011 (line 8, | | | (f)) | | 15 | % |
| 16 | Public support percentage from 2010 Sche | dule A, Part III, line | 15 | | · · · · · · · · · · · · · · · · · · · | 16 | % |
| Sec | tion D. Computation of Investmen | nt Income Per | centage | | | 51003-85006-855 pr | Tions. |
| 17 | Investment income percentage for 2011 (lin | ne 10c, column (f) | divided by line 13, o | olumn (f)) | | 17 | % |
| 18 | Investment income percentage from 2010 | Schedule A, Part II | l, line 17 | | | 18 | % |
| 19a | 33 1/3% support tests—2011. If the organ | | ck the box on line | 14, and line 15 is m | ore than 33 1/3%, | and line | |
| 0 | 17 is not more than 33 1/3%, check this bo | | | | | | ▶ 🗌 |
| b | 33 1/3% support tests—2010. If the organ | nization did not che | ck a box on line 14 | or line 19a, and lin | e 16 is more than : | 33 1/3%, and | , m |
| 20 | line 18 is not more than 33 1/3%, check this Private foundation . If the organization did | | | | | | ······ |
| | ato roundation. ii tile organization did | HOLOHOON & DOX O | c 14, 188, 01 18 | n' CHECK THE DOX 5 | and see misuructions | · | •••••••••••••••••••••••••••••••••••••• |

| Page 4 | 38-1387136 | | MUSEUM | ART | APIDS | ND : | 1 GRAN | or 990-EZ) 201 | chedule A (Form 990 |
|----------------|--|---|---|----------|---|-------------|---|--|---|
| | uired by Part II, line 10; tional information. (See | e explanations require is part for any addition | to provide th | s part t | plete this | n. Co | formation | olemental In | Part IV Supp Part |
| | | | | 1111 | -018m | | 7/07/11/2 | | |
| | | | | | | | | | |
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

2011
Open to Public Inspection

Name of the organization

Employer Identification number

| G | RAND RAPIDS ART MUSEUM | | 38-1387136 |
|----------|---|---|---|
| Pa | Organizations Maintaining Donor Advised Fundorganization answered "Yes" to Form 990, Part IV, | ds or Other Similar Funds or Ac line 6. | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | - *** | |
| 2 | Aggregate contributions to (during year) | | |
| 3 | | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in writing that the | ne assets held in donor advised | |
| | funds are the organization's property, subject to the organization's exclusi | | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor advisors in wr | iling that grant funds can be used | I les [] NO |
| | only for charitable purposes and not for the benefit of the donor or donor a | | |
| | conferring Impermissible private benefit? | | Yes No |
| Pa | Conservation Easements. Complete if the organ | ization answered "Yes" to Form 9 | 990 Part IV line 7 |
| 1 | Purpose(s) of conservation easements held by the organization (check all | | oo, carery, more. |
| | Preservation of land for public use (e.g., recreation or education) | Preservation of an historically imp | nortant land area |
| | Protection of natural habitat | Preservation of a certified historic | |
| | Preservation of open space | 1 .500 Yallott of a softlinea flistorie | . dir doldi o |
| 2 | Complete lines 2a through 2d if the organization held a qualified conserva | tion contribution in the form of a conserva | dion |
| | easement on the last day of the tax year. | anon contribution in the form of a conserva | |
| | Services all the parties of the convertibility of the service and the properties of | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | *************************************** |
| b | Total acreage restricted by conservation easements | ********************************* | 2b |
| c | Number of conservation easements on a certified historic structure include | ed in (a) | 20 |
| d | Number of conservation easements included in (c) acquired after 8/17/06 | and not on a | . 20 |
| | historic structure listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, released, exting | guished or terminated by the organization | |
| • | tax year | guished, or terminated by the digariization | rading the |
| 4 | Number of states where property subject to conservation easement is loc | afod > | |
| 5 | Does the organization have a written policy regarding the periodic monitor | | |
| • | violations, and enforcement of the conservation easements it holds? | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, and enforcing | a conceptation encoments during the year | Lites Like |
| V | b | g conservation easements during the year | |
| 7 | Amount of expenses incurred in monitoring, inspecting, and enforcing con | peopletion accompnie during the year | |
| • | S | iservation easements during the year | |
| R | Does each conservation easement reported on line 2(d) above satisfy the | requirements of section 170/bV/4V/PV | |
| U | (i) and section 170(h)(4)(B)(ii)? | | □ Van □ Na |
| 9 | In Part XIV, describe how the organization reports conservation easemen | | |
| • | balance sheet, and include, if applicable, the text of the footnote to the org | | |
| | organization's accounting for conservation easements. | garization a interioral statements that desc | Albes tite |
| Pa | it III Organizations Maintaining Collections of Art, H | listorical Treasures, or Other Si | imilar Assets |
| 00000000 | Complete if the organization answered "Yes" to Fo | orm 990, Part IV, line 8. | amar Addots, |
| 1a | If the organization elected, as permitted under SFAS 116 (ASC 958), not | 100.00 | ance sheet |
| | works of art, historical treasures, or other similar assets held for public ex | | |
| | public service, provide, in Part XIV, the text of the footnote to its financial | | |
| b | If the organization elected, as permitted under SFAS 116 (ASC 958), to re | | sheet |
| | works of art, historical treasures, or other similar assets held for public ex | | |
| | public service, provide the following amounts relating to these items: | , | , |
| | (i) Revenues included in Form 990, Part VIII, line 1 | | > \$ |
| | | | > s |
| 2 | If the organization received or held works of art, historical treasures, or other | her similar assets for financial gain, provid | ▶ \$ |
| 0.00 | following amounts required to be reported under SFAS 116 (ASC 958) rel | | |
| а | Revenues included in Form 990, Part VIII, line 1 | _ | > \$ |
| h | Assets included in Form 990, Part X | | • • |
| / | | ···· | P 4 |

| Sche | dule D (Form 990) 2011 GRAND RAPI | DS ART M | JSEUM | | 38-138/1 | 36 | | P | age Z |
|---------|---|----------------------|----------------------------|---|--------------------|---|----------|----------|-------|
| Pa | irt III Organizations Maintaining C | collections of | Art, Historical T | reasures, or | Other Simila | r Assets | (continu | ed) | |
| 3 | Using the organization's acquisition, accession, collection items (check all that apply): | and other records | , check any of the foll | owing that are a | significant use of | its | • | | |
| а | X Public exhibition | d X | Loan or exchange pr | ograms | | | | | |
| b | Scholarly research | e | Other | | | | | | |
| C | X Preservation for future generations | ٠ ـــ | | •••••• | | | | | |
| 4 | Provide a description of the organization's collect | tions and explain | how they further the o | rganization's ex | rempt purpose in l | Part | | | |
| | XIV. | | , | | | ar. | | | |
| 5 | During the year, did the organization solicit or re | ceive donations of | f art - historical treasur | es or other simi | ilar | | | | |
| | assets to be sold to raise funds rather than to be | | | | | | \Box v | s X | No. |
| Pa | rt IV Escrow and Custodial Arran | gements. Co | molete if the orga | nization ans | wered "Yes" to | Form 99 | | | 110 |
| ******* | line 9, or reported an amount | - | , | | | | ., | , | |
| 1a | Is the organization an agent, trustee, custodian | | | r other assets no | ot | | | | |
| | included on Form 990, Part X? | | • | | | | ☐ Y | es | No |
| b | If "Yes," explain the arrangement in Part XIV and | d complete the foll | owing table: | | | | | _ | _ |
| | | • | Ť | | | | Amoun | t | |
| c | Beginning balance | | | | | 1c | | | |
| d | Additions during the year | | | | | 1d | | | |
| е | Distributions during the year | | | | | 1e | | | |
| f | Ending balance | | | | | 1f | | | |
| 2a | Did the organization include an amount on Form | 990, Part X, line | 21? | | | | Y | es | No |
| b | If "Yes," explain the arrangement in Part XIV. | | | | | | | | _ |
| Pa | rt V Endowment Funds. Complet | e if the organi | zation answered ' | 'Yes" to Forn | n 990, Part IV, | line 10. | | | |
| | | (a) Current year | (b) Prior year | (c) Two yea | rs back (d) Ti | ree years back | (e) Fou | ır years | back |
| 1a | Beginning of year balance | | | | | | | | |
| b | Contributions | | | | | | | | |
| | Net investment earnings, gains, and | | | | | | | | |
| | losses | | | | | | | | |
| | Grants or scholarships | | | | | | | | |
| e | Other expenditures for facilities and | | | | | | | | |
| | programs | | | | | | _ | | |
| f | Administrative expenses | | | | | | | | |
| _ | End of year balance | | 1 | | | | | | |
| 2 | Provide the estimated percentage of the current | | (line 1g, column (a)) | held as: | | | | | |
| a | Board designated or quasi-endowment ▶ | % | | | | | | | |
| | Permanent endowment ▶ % | 01 | | | | | | | |
| G | Temporarily restricted endowment | % | | | | | | | |
| 30 | The percentages in lines 2a, 2b, and 2c should of Are there endowment funds not in the possession | | ion that are bald and | - duntuini - to | . 44 | | | | |
| Ja | organization by: | ni oi trie oiganizat | ion triat are nelo ano | aoministered for | tne | | | V | A |
| | | | | | | | (30(1) | Yes | No |
| | (ii) unrelated organizations (ii) related organizations | | | | | | | | |
| h | If "Yes" to 3a(ii), are the related organizations lis | ted as required or | Schedule 82 | • | | | 3a(ii) | | |
| | Describe in Part XIV the intended uses of the organizations is | | | • | | • | [30 | | |
| | rt VI Land, Buildings, and Equipm | | | e 10 | | | | | |
| | Description of property | (a) Cost or other | | or other basis | (c) Accumulate | ed | (d) Book | value | |
| | | (investment | } ' ' | other) | depreciation | | (-, | , | |
| 1a | Land | | 7. | 575,615 | | | 7,5 | 75. | 615 |
| | Buildings | # | | 979,013 | 9,356 | ,284 | 63,6 | | |
| c | Leasehold improvements | | | 3,800 | | ,262 | | | 538 |
| | Equipment | | 1, | 834,704 | 1,767 | | | | 583 |
| | Other | | | 61,919 | | ,919 | | | |
| Total | . Add lines 1a through 1e. (Column (d) must equa | al Form 990, Part | X. column (B), line 10 | | | • | 71.2 | 67 | 465 |

| Schedule D (Fo | orm 990) 2011 | GRAND | RAPIDS | ART MUSI | EUM | | 38-1387136 | Page 3 |
|---|--|------------------|---|---|---|--|--|---------------------------------------|
| Part VII | | -Other | Securities. | See Form 99 | 0, Part X, li | ne 12. | | # 10000000 B |
| | (a) Descri | ption of securi | y or category | - | (b) E | Book value | (c) Method | d of valuation: |
| | (inclu | ding name of | security) | | | | Cost or end-of- | year market value |
| (1) Financial d | erivatives | | | | | | | |
| (2) Closely-hel | d equity interests | | | | | | | |
| (3) Other | • . • • • • • • • • • • • • • • • • • • | ********* | | | | | | |
| (A) | | | | | | | | |
| (B) | | | | | | | ********* | |
| (¢) | • | | | | ~ L | | | |
| (D) | | | | | as = | | | - inclinate way |
| (E) | ********* | ****** | | | | | | |
| (F) | • | | | | 40 | | | |
| (G) | | | | | | | | |
| (H) | | | | ******* | | | | |
| (1) | | | | -0530-1107 L | | | | |
| | (b) must equal Fo | | | | 00 0-4 / 1 | in = 42 | | |
| Part VIII | | | | . See Form 9 | | All near All near the Control of the | (+) Manhar | d of colors to as |
| | (a) Des | cription of inve | stment type | | (6) | Book value | | d of valuation: -year market value |
| (4) | | | | | + | - | Coat of Gird of | -your market value |
| (1) | | | | | | | | |
| (2) | 38.3 | | | | | | | |
| (3) | | | | | - | | | |
| (5) | | | | | | | | |
| (6) | - Auditoria de la compansión de la compa | -0.5 | | | | | | |
| (7) | | | | | | | | WINDOW WITH A |
| (8) | (HOVEN) | | | | | | 1941 - 1971 | |
| (9) | | | ************* | *************************************** | | | | |
| (10) | | | | | | | i i | |
| *************************************** | (b) must equal F | orm 990, Pa | art X. col. (B) li | ne 13.) | > | | | |
| Part IX | Other Asset | | | | *************************************** | | | |
| *************************************** | | | | (a) Description | | | | (b) Book value |
| (1) | | | | ~;; <u>~</u> | | | THE PARTY OF THE P | - 29 X 03 10 2 |
| (2) | | | | | | | | |
| (3) | FC | | | 7 | | | | |
| (4) | | | | | | | 100110.0 | |
| (5) | | | | | | NO. | | |
| (6) | | | 444 | | | | Wh 1 1244 | |
| _(7) | | | | | | | 3400 | |
| (8) | | | VIII. | | | | | |
| (9) | | | | | | | | |
| (10) | | | | | *** | | | |
| | n (b) must equal F | | | | | | <u> </u> | |
| Part X | | | OTHER PERSON NAMED AND PARTY OF THE | Part X, line 2 | | | T | |
| 1. | *** | Description of | fiability | | (b) | Book value | | |
| | income taxes | | | | - | E4 0E3 | | |
| | NCED DEPOSI | TS | | | | 54,853 | | |
| (3) | | | | | | Here a second | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |
| (6) | | | | 72 105 | | | | |
| (7) | | | | | | | | |
| (8) | | | | | | | | |
| (9) | | ····· | ····· | | _ | | | |
| (10) (11) | | | | | | | | |
| | n (b) must equal F | orm 990 P | art X col (B) li | ine 25) | • | 54,853 | | |
| · Juli (Oolulli | io, musi cyual F | VIII 000, F | ᇄᇄᇧᇦᇄᇉᇉᄼ | 24./ | T 1 | ,000 | Parameter (2007) | |

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

| RA2 | 330C001 08/14/2013 9.03 AM | | | | |
|----------------|--|---|---|--------|----------------|
| cher | ule D (Form 990) 2011 GRAND RAPIDS ART MUSEUM | | 38-138713 | 6 | Page 4 |
| 0.0000 | t XI Reconciliation of Change in Net Assets from Form 990 to | Audited Fir | nancial Statemer | nts | |
| 200000 | Total revenue (Form 990, Part VIII, column (A), line 12) | | | 1 | 3,737,964 |
| | Total expenses (Form 990, Part IX, column (A), line 25) | | | 2 | 6,143,006 |
| | Excess or (deficit) for the year. Subtract line 2 from line 1 | | ACTION OF THE PROPERTY OF THE | 3 | -2,405,042 |
| | Net unrealized gains (losses) on investments | | | 4 | 1 |
| 5 | Donated services and use of facilities | | ************** | 5 | |
| | | | | 6 | |
| 7 | Investment expenses Prior period adjustments | | | 7 | |
| | Other (Describe in Part XIV.) | | | 8 | |
| 9 | Total adjustments (net). Add lines 4 through 8 | | | 9 | |
| | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 | ., } | | 10 | -2,405,042 |
| <u>v</u> | rt XII Reconciliation of Revenue per Audited Financial Statement | ante With Re | venue ner Refu | | |
| <u>па</u> 1 | Total revenue, gains, and other support per audited financial statements | | 1A1 11-11-11-11-11-11-11-11-11-11-11-11-11 | 1 | 4,118,758 |
| 13 | 되지 않고 있는데 이번에 가장 전에 가장 전에 보면 가장 되었다. 그런데 되었다. 그리고 됐네요. 그런데 하는데 사람들이 되고 있는데 되었다. 그런데 이번에 가장 하는데 되었다. 그런데 이번에 가장 하나 하나 하다고 있다. 그런데 이번에 가장 하나 | | | | 1/220/112 |
| | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 2a | | | |
| a | Net unrealized gains on investments | | | | |
| b | Donated services and use of facilities | | | | |
| c | Recoveries of prior year grants | | 1.1.1600 | | |
| | Other (Describe in Part XIV.) | | *** | 2- | |
| | Add lines 2a through 2d | | | 2e | 4,118,758 |
| 3 | Subtract line 2e from line 1 | | | 3 | 4,110,730 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| | Investment expenses not included on Form 990, Part VIII, line 7b | Acceptance of the contract of | 200 704 | | |
| | Other (Describe in Part XIV.) | | -380,794 | | 200 704 |
| С | Add lines 4a and 4b | | | 4c | -380,794 |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | 5 | 3,737,964 |
| Pe | rt XIII Reconciliation of Expenses per Audited Financial Stater | | | | C F02 000 |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 6,523,800 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 3 E | | | |
| а | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| C | Other losses | 2c | | | |
| | Other (Describe in Part XIV.) | | 380,794 | | 202 524 |
| e | Add lines 2a through 2d | | | 2e | 380,794 |
| 3 | Subtract line 2e from line 1 | | | 3 | 6,143,006 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIV.) | 4b | | | |
| C | Add lines 4a and 4b | | | 4c | |
| 5 | Total expenses. Add lines 3 and 4c, (This must equal Form 990, Part I, line 18.) | | | 5 | 6,143,006 |
| P | rt XIV Supplemental Information | 0.000 | | -70.30 | |
| Com | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, li | ines 1a and 4; P | art IV, lines 1b and 2b |); | |
| art | V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d a | and 4b. Also con | nplete this part to prov | ide | |
| ny | additional information. | | | | |
| P | ART III, LINE 1A - TERMS FOR NOT REPORTING | ASSETS | PER SFAS | L16 | |
| C | OLLECTION ITEMS ACQUIRED EITHER THROUGH PU | JRCHASE | OR DONATION | IS A | RE NOT |
| | APITALIZED AND SO ARE NOT INCLUDED IN THE | | | | |
| | OSITION. PURCHASES OF COLLECTION ITEMS ARE | | | | |
| | NRESTRICTED NET ASSETS IF PURCHASED WITH U | | | | 500 - 61400420 |

DECREASES IN TEMPORARILY RESTRICTED NET ASSETS IF PURCHASED WITH DONOR-

RESTRICTED ASSETS. CONTRIBUTIONS OF COLLECTION ITEMS ARE NOT RECOGNIZED IN

| Schedule D (Form 990) 2011 GRAND RAPIDS ART MUSEUM | 38-1387136 | Page 5 |
|--|-------------------------|--|
| Part XIV Supplemental Information (continued) | | |
| THE STATEMENT OF ACTIVITIES. | | |
| | | |
| | | ******************* |
| PART III, LINE 4 - COLLECTIONS AND RELATION TO | EXEMPT PURPOSE | |
| THE MUSEUM'S ART COLLECTIONS CONSIST OF DONATE | ED AND PURCHASED ART | OBJECTS, |
| PRINCIPALLY DRAWINGS, PRINTS, STUDY ITEMS AND | A REFERENCE LIBRARY | тнвопен |
| | | |
| INTERACTION WITH THE MUSEUM'S ART COLLECTION, | INDIVIDUALS OF ALL | AGES |
| ENRICH THEIR LIVES. | | ******** |
| | | |
| DADE VI TIME 8 - DECONCILIANTON OF CUANCES - | ∩ ಥ ಬಹರ | ******************* |
| PART XI, LINE 8 - RECONCILIATION OF CHANGES - | | ************************************** |
| RENTAL EXPENSES | \$ | 41,711 |
| COST OF GOODS SOLD | \$ | 253,848 |
| SPECIAL EVENTS EXPENSE | \$ | 85,235 |
| RENTAL EXPENSES | \$ | -41,711 |
| COST OF GOODS SOLD | \$ - | 253,848 |
| SPECIAL EVENTS EXPENSE | | -85,235 |
| | | |
| | CORP. Microstro andrews | |
| PART XII, LINE 4B - REVENUE AMOUNTS INCLUDED (| ON RETURN - OTHER | |
| RENTAL EXPENSES | \$ | -41,711 |
| COST OF GOODS SOLD | \$ - | 253,848 |
| SPECIAL EVENTS EXPENSE | \$ | -85,235 |
| | | |
| | | |
| PART XIII, LINE 2D - EXPENSE AMOUNTS INCLUDED | IN FINANCIALS - OTH | ER |
| RENTAL EXPENSES | \$ | 41,711 |
| COST OF GOODS SOLD | \$ | 253,848 |
| SPECIAL EVENTS EXPENSE | \$ | 85,235 |
| | | |
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SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding
Fundraising or Gaming Activities

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 eZ. See separate instructions.

OMB No. 1545-0047

Open To Public

Name of the organization Employer identification number GRAND RAPIDS ART MUSEUM 38-1387136 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fund-(v) Amount paid to (vI) Amount paid to raiser have (i) Name and address of individual (Iv) Gross receipts (or retained by) (or retained by) custody or (ii) Activity or entity (fundraiser) from activity fundraiser listed in organization control of contributions' col. (I) Yes No 2 10 Total Þ List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990 or 990-EZ) 2011 Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List

events with gross receipts greater than \$5,000. (a) Event#1 (b) Event #2 (c) Other events (d) Total events GALA NONE (add col. (a) through (event type) col. (c)) (event type) (total number) Revenue 193,251 1 Gross receipts 193,251 2 Less: Charitable contributions 163,651 163,651 3 Gross income (line 1 minus 29,600 29,600 line 2) 4 Cash prizes 5 Noncash prizes 1,250 1,250 6 Rent/facility costs 19,005 19,005 Direct Expenses 7 Food and beverages 44,567 44,567 8 Entertainment 7,100 7,100 13,313 13,313 9 Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 85,235 11 Net income summary. Combine line 3, column (d), and line 10 -55,635 Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tebs/instant (d) Total gaming (add Revenue (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) 1 Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes 6 Volunteer labor 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary, Combine line 1, column d, and line 7 Enter the state(s) in which the organization operates gaming activities:

a Is the organization licensed to operate gaming activities in each of these states?

9a Yes No b If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? b If "Yes," explain:

| Page 3 'es No 'es No 'es No 'es No |
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Schedule G (Form 990 or 990-EZ) 2011

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SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

2011

▼ See separate instructions. ► Attach to Form 990.

Employer identification number 38-1387136

Open to Public Inspection

| GRAND RAPIDS ART | ART MUSEUM | | | | | | | 38-1387136 | 8713 | .0 | |
|---|--|--------------------|-----------------|-----------------|-----------------|----------------------------|-----------------------|--------------|-------------------------------|------------|--|
| 20 | (b) issuer EIN | (c) CUSIP # | (d) Date issued | (o) issue price | price | (f) Description of purpose | of purpose | (g) Defeased | (h) On behalf of issuer | F of | (I) Pooled financing |
| | | | | | | | | Yes No | ۶ | 9 | Yes No |
| A MICHIGAN STRATEGIC FUND | 52-1417332 | | 12/01/06 | 1 | 10,000,000 BIDG | - 1 | CONSTRUCTION | * | | × | * |
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| Q | | | | | | | | | | | |
| Part II Proceeds | | No contribution | | | | | | | | | |
| 100 | | | A | | | 8 | S | | | ۵ | |
| 1 Amount of bonds retired | | | | | | | and the second second | | 2000 | | Control of the Contro |
| 2 Amount of bonds legally defeased | | | - 1 | - 1 | | | | | | | |
| 3 Total proceeds of issue | | | 10,0 | 000,000 | | | | | | | |
| 4 Gross proceeds in reserve funds | | | | | | | | | | | |
| 5 Capitalized interest from proceeds | | | | | | | | | | | |
| 6 Proceeds in refunding escrows | historia de la casa de | | | | | | | | | | |
| 7 Issuance costs from proceeds | | | | 91,250 | | | | | | | |
| 8 Credit enhancement from proceeds | | | | | | | | | | | |
| 9 Working capital expenditures from proceeds | | The second second | - | 1 | | | | | | | |
| 10 Capital expenditures from proceeds | | | 6,6 | 908,750 | | | | | | | |
| 11 Other spent proceeds | | 11.000.000.000.000 | | | | | | | | | |
| 12 Other unspent proceeds | | | | | | | | | | | |
| 13 Year of substantial completion | | ************** | 2007 | 7 | | | | | | | |
| | | | Yes | No | Yes | No | Yes | Š | Yes | + | No |
| 14 Were the bonds issued as part of a current refunding issue? | e? | | | × | | | | | | + | |
| 15 Were the bonds issued as part of an advance refunding issue? | ssue? | | | × | | | | | 200 | | |
| 16 Has the final altocation of proceeds been made? | | | × | | | | | | | | |
| 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? | port the final allocation | of proceeds? | × | 0.00 | | | | | | - | |
| Part III Private Business Use | | | | | si (1 | | | | | | |
| | | | ¥ | | | 8 | ٥ | | | 4 | |
| 1 Was the organization a partner in a partnership, or a member of an LLC, | iber of an LLC, | | Yes | o p | Yes | No | Yes | No | Yes | + | Se . |
| | | | | 4 | | | | | | + | |
| Are there any lease arrangements that may result in private business use of bond-financed property? | ite business use of | | | × | | | | | | | |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. | for Form 990. | | | | | | | | Sch | odule K (F | Schedule K (Form 990) 2011 |
| 스마이 아니는 아이는 아이는 아이는 아이를 보고 있다. 그런 사람들은 아이를 보고 있는 것이 되었다. 그런 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 | | | | | | | | | | | |

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% % % ջ |X å õ Yes Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) Yes Yes % % % Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations ŝ ŝ Yes Yes 8 8 8 ŝ ş Ω ω Yes Yes 38-1387136 % % % ŝ ટ્ટ × × × × × × × × BANK LASALLE Yes Yes × M × À Enter the percentage of financed property used in a private business use as a c Are there any research agreements that may result in private business use of Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of counsel to review any management or service contracts relating to the financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside result of unrelated trade or business activity carried on by your organization, d Was the regulatory safe harbor for establishing the fair market value of the 4a Were gross proceeds invested in a guaranteed investment contract (GIC)? Were any gross proceeds invested beyond an available temporary period? outside counsel to review any research agreements relating to the financed property? 3a Are there any management or service contracts that may result in private Enter the percentage of financed property used in a private business use by entities another section 501(c)(3) organization, or a state or local government... Has the organization adopted management practices and procedures to Has the organization or the governmental issuer entered into a qualified ensure the post-issuance compliance of its tax-exempt bond liabilities? GRAND RAPIDS ART MUSEUM Procedures To Undertake Corrective Action If "Yes" to line 3c, does the organization routinely engage bond counsel or other other than a section 501(c)(3) organization or a state or local government Arbitrage Rebate, been filed with respect to the bond issue? Did the bond issue qualify for an exception to rebate? Part III Private Business Use (Continued) business use of bond-financed property? Is the bond issue a variable rate issue? hedge with respect to the bond issue? d Was the hedge superintegrated? Was the hedge terminated? Arbitrage bond-financed property? Total of lines 4 and 5 Schedule K (Form 990) 2011 Term of GIC..... b Name of provider b Name of provider Term of hedge GIC satisfied? PartIV PartV Part VI σ o 4 Ŋ ø

Schodule K (Form 990) 2011

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered

"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

GRAND RAPIDS ART MUSEUM

Employer identification number 38-1387136

| | Complete if the organization answered "Y | | | | | | e 40b. | | | | | |
|-------------------|--|-------------|------------------|--|--------------|--|---|----------|-----------|------------------|----------|-------------------|
| 1 | (a) Name of disqualified person | | | | (b) De | scription of transaction | ı | | | <u> </u> | Correct | |
| (4) | | | | | | | | | | Yes | | No |
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| under s | e amount of tax imposed on the organization ection 4958 | | | | • | | ▶ \$ | | | | | |
| | | | | | | | | | | | | |
| Part II | Loans to and/or From Intereste | | | | | | | | | | | |
| | Complete if the organization answered "Y | | | | | | | | · | | | |
| | (a) Name of interested person and purpose | | oan to om the | (c) Original principal amount | ' | d) Balance due | (e) in c | lefault? | (f) Ap | proved ard or | | Vritten ement? |
| | | | ization? | F | 1 | | *************************************** | | | vittee? | agice | -monts |
| | | То | From | | <u> </u> | | Yes | No | Yes | No | Yes | No |
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| Total | | | <u> </u> | Þ: | <u></u> | | | | | | | l |
| Part III | Grants or Assistance Benefitin | | | ersons. | Ψ | | | | | | | ****** |
| | Complete if the organization answered "Y | es" on Forn | า 990, 1 | Part IV, line 27. | - | | | | | | | |
| | (a) Name of interested person | | (b) Relat | ionship between interested perso organization | on and the | (c) A | mount an | d type o | of assist | tance | | |
| _(1) | | | | | | | ·· | | | | | |
| (2) | | | | | | | | | - | | | |
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| (9) | | | | | | | | | | | | |

| Schedule L (Fo | orm 990 or 990-EZ) 2011 | | | | Pa | age 2 |
|---------------------------------------|--|---|--|--|--|----------------------------|
| Part IV | Business Transactions Involving I | nterested Persons. | | | | |
| | Complete if the organization answered "Yes" of | on Form 990, Part IV, line 28a | , 28b, or 28c. | | | |
| | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | reve | Sharing forg. enves? |
| (1) SEE PA | Pri V | | | | Yes | |
| (2) | | | | | - | X |
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| (10) | | | | | | \top |
| Part V | Supplemental Information Complete this part to provide additional inform | | | instructions). | | |
| SCHEDU | JLE L, PART V - ADDITION | NAL INFORMATION | 1 | * * ********************************** | | |
| THE M | JSEUM DID NOT HAVE ANY I | BUSINESS TRANSA | ACTIONS WITH | H AN INTERESTED P | ERSC | NC |
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SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No. 1545-0047

2011

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

GRAND RAPIDS ART MUSEUM

Employer identification number 38-1387136

| Pa | rt I Types of Property | | | | | | |
|-----------|--|-------------|-----------------------------|---|--------------------------|---------------------------------------|--|
| ********* | | (a) | (b) | (c) | (d) | | |
| | | Check if | Number of contributions or | Noncash contribution | Method of determining | 0 | |
| | | applicable | items contributed | amounts reported on Form 990, Part VIII, line 1g | noncash contribution amo | - | |
| 1 | Art—Marks of art | X | 9 | roill 550, Part Vill, life 1g | | ··· | |
| 2 | Art—Works of art Art—Historical treasures | | | | | | |
| 3 | Art Fractional interacts | | | | | | |
| 4 | Art—Fractional interests | | | | | | |
| | Books and publications | | | | | | |
| 5 | Clothing and household | | | | | | |
| ^ | goods | | | | **** | | |
| 6 | Cars and other vehicles | | | | | | |
| 7 | Boats and planes | | | | | | |
| 8 | Intellectual property | | | | | | |
| 9 | Securities—Publicly traded | | | | | · · · · · · · · · · · · · · · · · · · | |
| 10 | Securities—Closely held stock | | | | | | |
| 11 | Securities—Partnership, LLC, | | | | | | |
| | or trust interests | | | | | | |
| 12 | Securities—Miscellaneous | | | | | | |
| 13 | Qualified conservation | 1 | | | | | |
| | contribution—Historic | | | | | | |
| | structures | | | | | | |
| 14 | Qualified conservation | } | | | | | |
| | contribution—Other | ļ | | | | | |
| 15 | Real estate—Residential | | | | | | |
| 16 | Real estate—Commercial | | | | | | |
| 17 | Real estate—Other | | | | | | |
| 18 | Collectibles | | | | | | |
| 19 | Food inventory | | | | | | |
| 20 | Drugs and medical supplies | | | <u> </u> | | | |
| 21 | Taxidermy | | | | | | |
| 22 | Historical artifacts | | | | | | |
| 23 | Scientific specimens | | | | | | |
| 24 | Archeological artifacts | | | | | | |
| 25 | Other ►() | | | | | | |
| 26 | Other ►(| | | | | | |
| 27 | Other ►() | | | | | | |
| 28 | Other ► (| | <u> </u> | | | | |
| 29 | Number of Forms 8283 received by the | ne organiza | ation during the tax year | for contributions for | | | |
| | which the organization completed Fo | rm 8283, P | art IV, Donee Acknowled | gement | 29 | | |
| | | | | | | Yes No | |
| 30a | During the year, did the organization | receive by | contribution any property | reported in Part I, lines 1–2 | 28 that | | |
| | it must hold for at least three years from the date of the initial contribution, and which is not required to be | | | | | | |
| | used for exempt purposes for the ent | ire holding | period? | ,,, | | 30a X | |
| b | If "Yes," describe the arrangement in | | | | | | |
| 31 | Does the organization have a gift acc | eptance po | olicy that requires the rev | iew of any non-standard | | | |
| | | | | | ••••• | 31 X | |
| 32a | Does the organization hire or use thir | | | | | | |
| | | • | • | ,, | •••• | 32a X | |
| b | If "Yes," describe in Part II. | | | | | | |
| 33 | If the organization did not report an a | mount in c | olumn (c) for a type of pro | operty for which column (a) | is checked, | | |
| | describe in Part II. | | | | - | | |

| Schedule M (For | m 990) (2011) | GRAND I | RAPIDS A | RT MUSE | UM | | <u> 38-138</u> | 37136 | Page 2 |
|-----------------|---|---|---|---|---|---|---|--|---|
| Part II | and 33, a | and whether | the organiza | ition is repor | ting in Part | I, column (| b), the number | ed by Part I, line er of contribution | s 30b, 32b, s. the |
| | number | or items rece | eived, or a co | mbination o | f both. Also | complete t | his part for ar | ny additional info | rmation. |
| SCHED | ULE M - | SUPPLEM | MENTAL I | NFORMAT | ION | | | | |
| THE M | USEUM R | EPORTED | A ZERO | AMOUNT | ON FORM | 990, 1 | PART VII | I, STATEME | NT OF |
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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

• Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

GRAND RAPIDS ART MUSEUM

Employer identification number 38-1387136

| FORM 990, PART III, LINE 4D - ALL OTHER ACCOMPLISHMENT |
|---|
| OTHER EXPENSES RELATED TO THE CARE AND CONSERVATION OF THE PERMANENT |
| COLLECTION AND THE EXHIBITIONS SHOWN DURING THIS YEAR AND EXPENSES RELATED |
| TO PREPARATION OF EXHIBITIONS SCHEDULED FOR THE FISCAL YEAR. THIS INCLUDES |
| CURATORIAL, CATALOGING AND RESEARCH, AS WELL AS THE PURCHASE OF ART FOR THE |
| PERMANENT COLLECTION. |
| |
| FORM 990, PART VI, LINE 6 - CLASSES OF MEMBERS OR STOCKHOLDERS |
| THOSE WHO HAVE PURCHASED A MEMBERSHIP IN THE MUSEUM ARE CONSIDERED MEMBERS |
| OF THE ORGANIZATION. |
| |
| FORM 990, PART VI, LINE 7A - ELECTION OF MEMBERS AND THEIR RIGHTS |
| THE MEMBERS OF THE MUSEUM ELECT THE BOARD OF TRUSTEES FROM A BALLOT |
| PREPARED BY THE BOARD OF THE ORGANIZATION. MEMBERS DO NOT EXERCISE ANY |
| OTHER CONTROL OVER THE BOARD. |
| |
| FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 |
| A DIGITAL COPY OF FORM 990 IS PROVIDED TO THE FINANCE COMMITTEE FOR REVIEW |
| AND APPROVAL PRIOR TO FILING. |
| |
| FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY |
| THE POLICY IS DISTRIBUTED TO THE BOARD AS PART OF THEIR TRUSTEE PACKAGES |
| ANNUALLY. |
| |
| FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL |
| |

Schedule O (Form 990 or 990-EZ) (2011) Page 2 Employer identification number Name of the organization GRAND RAPIDS ART MUSEUM 38-1387136 THE MUSEUM HAS A "COMPENSATION AND BENEFITS SUB COMMITTEE OF THE EXECUTIVE FINANCE COMMITTEE" THAT REVIEWS PROPOSED COMPENSATION FOR ALL STAFF. THE COMMITTEE UTILIZES INDUSTRY WAGE REPORTS FOR COMPARISON OF COMPENSATION LEVELS AND THE MEETING RESULTS ARE DOCUMENTED. FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS THE MUSEUM HAS A "COMPENSATION AND BENEFITS SUB COMMITTEE OF THE EXECUTIVE FINANCE COMMITTEE" THAT REVIEWS PROPOSED COMPENSATION FOR ALL STAFF. THE COMMITTEE UTILIZES INDUSTRY WAGE REPORTS FOR COMPARISON OF COMPENSATION LEVELS AND THE MEETING RESULTS ARE DOCUMENTED. FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE IN THE OFFICE OF THE CFO AND CAN BE PROVIDED UPON REQUEST.

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SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

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Related Organizations and Unrelated Partnerships

7000 OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

▶ Attach to Form 990.

▶ See separate instructions.

Section \$12(b)(13) controlled entity? Schedule R (Form 990) 2011 M (f) Olrect controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) 38-1387136 (f)
Direct controlling
entity (o) End-of-year assets N/A(e)
Public charity status
(if section 501(c)(3)) 11Didentification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (d) Total income (d) Exempt Code section 501C3 (c) Legal domicile (state or foreign country) (c) Legal domicile (state or foreign country) Ž (b) Primary activity (b) Primary activity SUPPORT 38-3027880 For Paperwork Reduction Act Notice, see the Instructions for Form 990. GRAND RAPIDS ART MUSEUM GRAND RAPIDS ART MUSEUM FOUNDATION MI 49503 (a) Name, address, and EiN of related organization (a)Name, address, and EIN of disregarded entity 101 MONROE CENTER GRAND RAPIDS Parti Part II

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Schedule R (Form 990) 2011

Page 2

38-1387136

GRAND RAPIDS ART MUSEUM

Schedule R (Form 990) 2011 (k) Percentage ownership Percentage ownership Ê (i) General or managing partner? Yes No "Yes" to Form 990, Part IV Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) (1)
Code V—UBI
amount in box 20 of end-of-year assets Schedule K-1 (Form 1065) Share of 6 (h) Dispro-portionate Yes No alloc.? **Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Share of total income £ (g) Share of end-ofyear assets (C corp, S corp. Type of entity or trust} (f) Share of total income Direct controlling (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections
512-514) entity Û Direct controlling Legal domicile foreign country) (state or entity 9 g (c) Legal domicile (state or foreign country) Primary activity Primary activity Ð Name, address, and EIN of related organization Name, address, and EIN related organization ê Part III Partiv PA Ξ Ξ 3 <u>ල</u> ₹ প্ত **€** 3

GRAND RAPIDS ART MUSEUM Schedule R (Form 990) 2011

Part V

38-1387136

Page 3

35a, or 36.)

35,

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34,

Yes M M M 13 4 10 19 9 19 4 P 10 4 19 19 * Method of determining Lease of facilities, equipment, or other assets to related organization(s) l Performance of services or membership or fundraising solicitations by related organization(s) a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity e Loans or loan guarantees by related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Reimbursement paid by related organization(s) for expenses amount involved 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. d Loans or loan guarantees to or for related organization(s) Amount involved 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Transaction Sharing of paid employees with related organization(s) type (3-r) k Performance of services or membership or fundraising solicitations for related organization(s) m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. c Gift, grant, or capital contribution from related organization(s) Other transfer of cash or property from related organization(s) Reimbursement paid to related organization(s) for expenses q Other transfer of cash or property to related organization(s) b Gift, grant, or capital contribution to related organization(s) Name of other organization Purchase of assets from related organization(s) h Exchange of assets with related organization(s) Sale of assets to related organization(s) o

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| | (9) | | | 2002/2002 | |

Part VI

Page 4

Schedule R (Form 990) 2011 GRAND RAPIDS ART MUSEUM

38-1387136

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| | | domicile (state or foreign | income (related, unrelated, excluded from tax under | section 501(c)(3) organizations? | total income | end-of-year assets | allocations? | amount in box 20 of Schedule K-1 (Form 1065) | managing partner? | ownership |
|------|-------|---|---|--|--------------|-----------------------|--------------|--|----------------------|-----------|
| | | - 1 | section 512-514) | Yes No | | | Yes No | | Yes No | |
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| Schedule R7 cm 990 201 GRAND RAPTIDS ART MUSEUM 38-1387136 Pege 5 FEARWII Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions). | Schedule R (Fo | rm 990) 2011 | GRAND | RAPIDS | ART | MUSEUM | | 38-1387136 | Page 5 |
|---|---|---|---|---|---|---|---|---|---|
| | Part VII | Complete ti | ntal Inform his part to p | ation | | | responses to ques | | |
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